



**Division of Administration and Finance
Planning + Design + Construction**

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To Whom It May Concern,

Browne E&C Services (formerly ProjDel Corporation) has supported the University of Cincinnati's capital construction program for more than 10-years. As a project manager for the University, I have worked closely with the staff of Browne E&C Services to manage the University's risks in the CM and design-bid-build process.

On large and complex jobs, the design-bid-build project delivery model can increase risks for public institutions. To help manage that risk, the University engaged the services of Browne E&C Services to provide cost estimating, quality control, scheduling, and construction management services. In this capacity, Browne E&C Services assisted with several large projects for the University, including the \$120M Medical Science's Building renovation and the \$17M Teacher's College/Dyer Hall renovation, which provided for modernization, new technology, and much needed code upgrades. Working collaboratively with the Architect and Contractor, Browne's E&C Services' team fostered solutions for manpower allocation, coordination of construction activities, and approaches for recovering lost time during the construction process.

Browne E&C Services demonstrated a strong commitment to protecting interests of the University throughout the course of our projects. Specifically on the Teacher's College/Dyer Hall renovation, their attention to detail and expert testimony helped in mitigating several frivolous contractor claims received at the end of the project.

Browne E&C Services provided the University with experienced, professional personnel that always had the best interests of the University. I would strongly recommend using the firm of Browne E&C Services as an Owner's Representative to any public or private owner.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Barrett L. Bamberger', written over a light blue horizontal line.

Barrett L. Bamberger, PE
Project Manager